

India's Digital Leap



people enrolled in the world's largest unique identity digital programme



870 m Indians have digital banks accounts for online service delivery

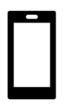
AADHAR



In 2018, India was second only to China in its mobile and internet usage



12.3 b app downloads



1.17 b wireless phone subscribers



560 m internet subscribers



350 m social media users



spent by Indians on social media on an average; more than either Americans or the Chinese

MOBILE

Digital India and Public Digital Platforms

Acceleration Digital Adoption

AADHAR UID

12 digit unique identification number based on biometric and demographic data

26.7 b Aadhar-based authentications as of January 2019



UNITED PAYMENTS INTERFACE

Enables all bank account holders to send and receive money instantly using smartphones

3.7 b

cumulative transactions between during Jan – Dec 2018

DIGILOCKER

Platform for issuing and verifying documents digitally using cloud storage

17.4 m users of the service as of January 2019

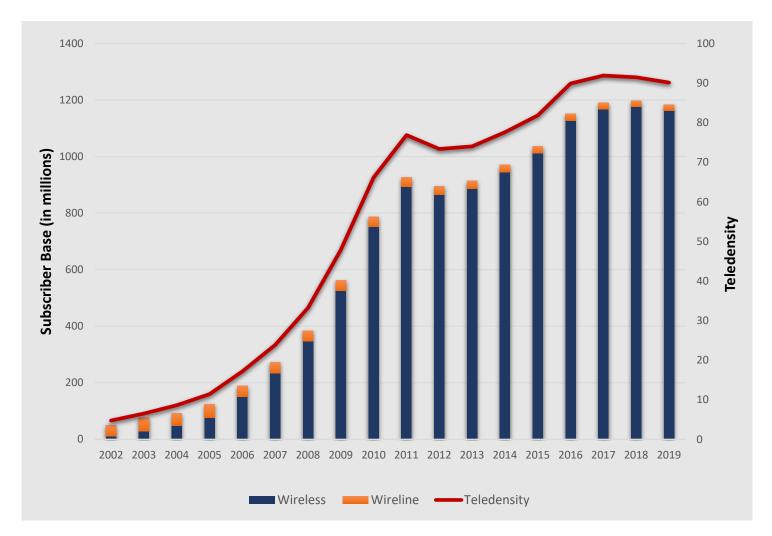
GSTN

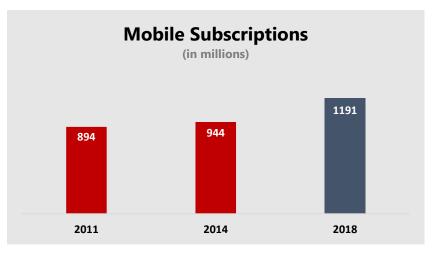
Unified indirect tax administration platform for the entire country to handle invoices, registrations and payments

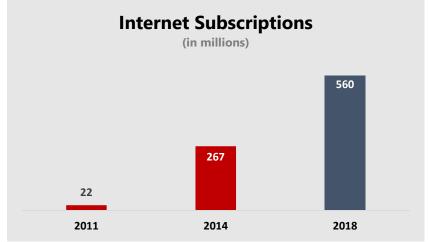
10.3 m businesses registered as of March 2018

Large-Scale Digital Adoption in India

Driven by Government and Market Forces

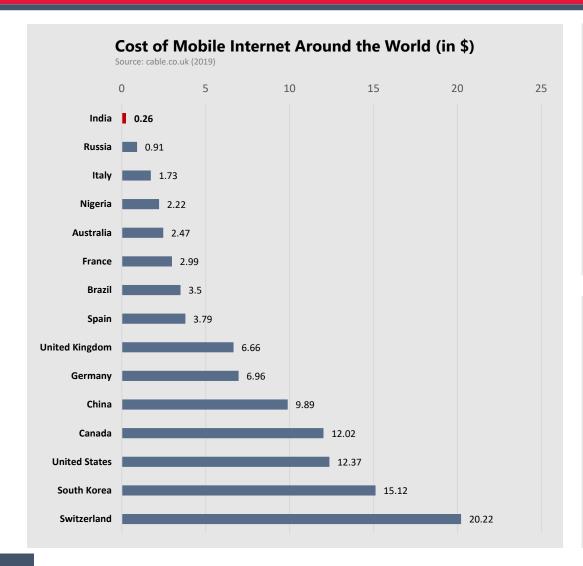


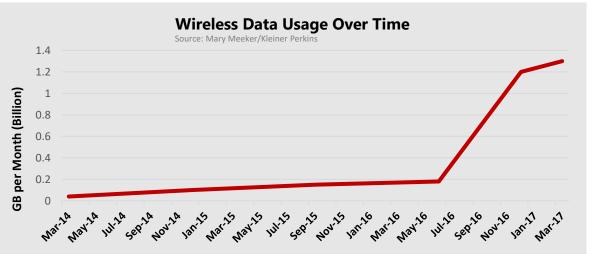


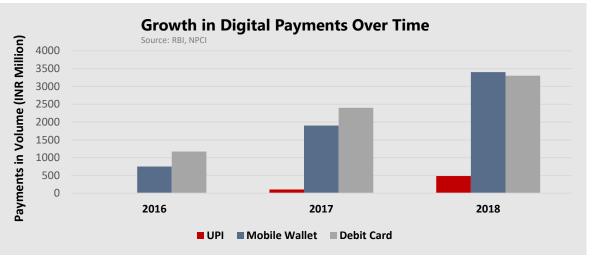


Large-Scale Digital Adoption in India

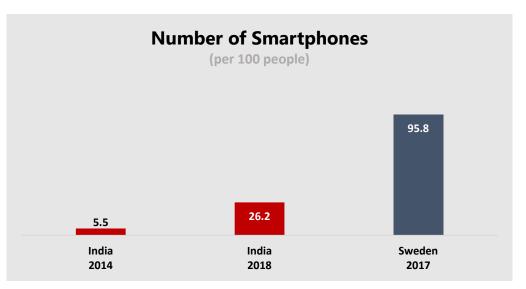
Driven by Government and Market Forces

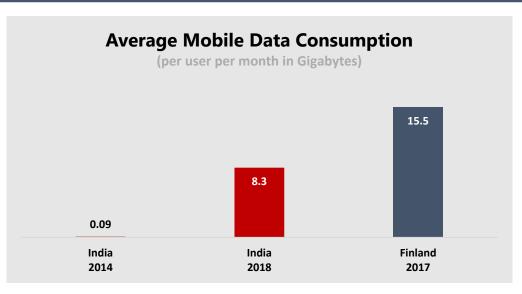


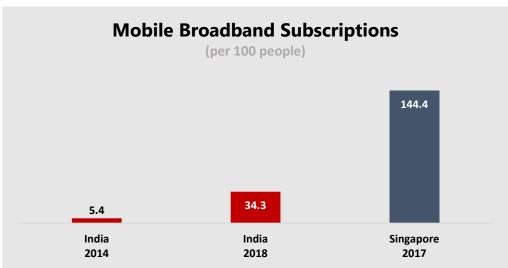


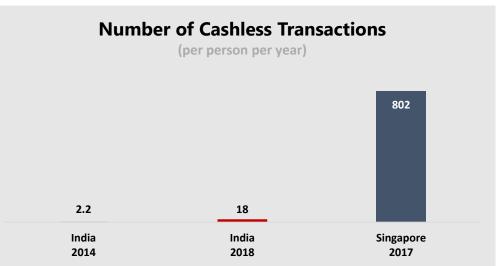


But Immense Scope for Improvement Remains...









Impact of Internet Access on the Indian Economy

A Regression Analysis

In order to test the impact of internet penetration on GDP per capita levels of regions, a fixed effects panel data regression was estimated. The data pertains to 18 Indian states for the period 2004-2014.

The model used is as follows:

$$Log GDP_{it} = \alpha + \beta L_{it} + \gamma GCF_{it} + \delta Log IPen_{it} + \varepsilon$$

 $\label{eq:logarithmic} \mbox{Log GDP}_{it} \mbox{ is the logarithmic value of state GDP per capita in i^{th} state in year t;} \\ \mbox{L_{it} is the labour population of the state in i^{th} state in year t;} \\ \mbox{GCF}_{it} \mbox{ is the gross capital formation of the state excluding investment in telecom;} \\ \mbox{IPen}_{it} \mbox{ is the logarithmic value of internet penetration within the state in i^{th} state in year t} \\ \mbox{ vear t}$

The model shows that



10%

increase in internet penetration leads to

an increase in GDP by

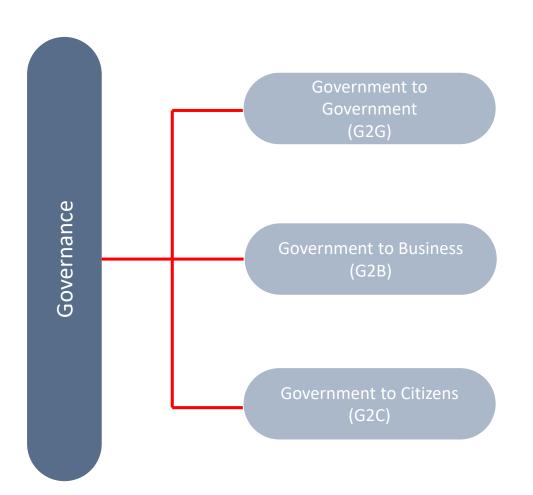
3.9%



keeping all other factors constant

E-Governance

Applications



Online interaction between central government departments, state government authorities and government organisations enhance the efficiency and evoke greater innovation.

Policy Examples: Data Smart Cities, Control and Command Centre

Government departments need to interact with various business houses. The conduct of online transactions simplifies the regulatory processes and help the businesses to become more competitive.

Policy Examples: Goods and Services Tax Network; Ease of Doing Business like e-tendering, e-procurement.

A number of services are being offered by the government agencies to the citizens that can range from a simple request resolution to anything useful to both the parties.

Policy Examples: JAM Trinity; e-Services like Passport, Birth and Death Registration; DBT Bharat; e-Kranti; UPI.

Government to Business

E-Marketplace



₹ 50,000 Cr.

Target Transactions in 2019-20

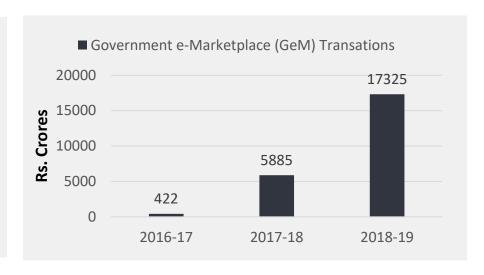


to **10-15 days**

Fall in delivery time



- 25 percent of average savings across transactions. This can be used for other development projects.
- 42 percent of the transactions by volume are done by MSME. Efforts can be made to bring start-ups, small artisans and SHGs on this platform.



Government e-Marketplace

- India's government spends 20
 percent of GDP on public
 procurement.
- To tackle the issues of decentralized procurement, Gol set up Government e-Marketplace (GeM).
- It is the National Public
 Procurement Portal for providing procurement of goods and services required by Central & State Government organizations.
- The platform reduces manual process inefficiencies and human interventions in procurement and enables increased coverage, access, and efficiency of faceless standardised public procurement.

Jandhan Aadhar Mobile (JAM)

85% of Indian citizens now having a bank account, compared to 45% in 2014.

Residents have a unique biometric identity card and a digital platform to authenticate anywhere and anytime.

1191 million mobile subscriptions and 560 million internet subscriptions.

The combination of **32.94 crore Jandhan bank** Accounts, **121 Crore mobile phones** and digital identity through **122 crore Aadhaar** is helping the poor receive the benefits directly into their bank account

- 1. Improving public delivery
- 2. Enhancing Financial Inclusion
- 3. Empowering citizens economically
- 4. Improving Ease of Living



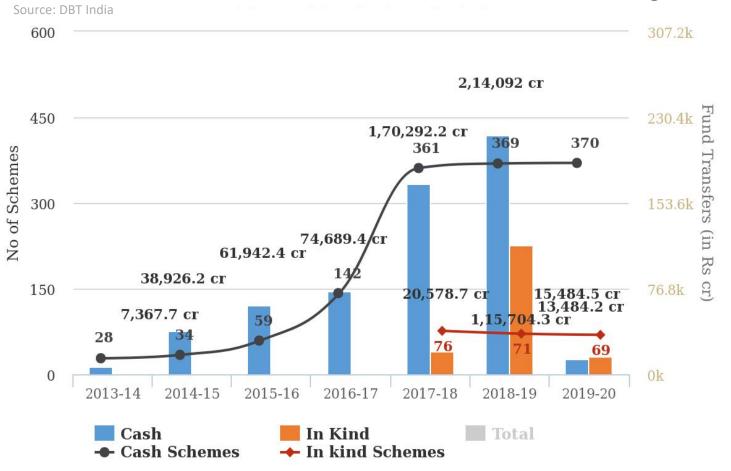




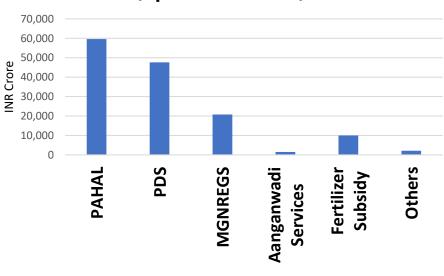


Direct Benefit Transfers: Addressing Public Welfare Delivery

Year-Wise Fund Transfer Across Different Schemes Through DBT



Cumulative Savings in different Schemes (Up to March 2019)



- Over the last two years, DBT has significantly picked up. In 2018-19, ₹2 trillion (around 8% of total government expenditure) was delivered through DBT into beneficiary accounts according to the DBT Mission.
- The DBT Mission estimates that Aadhaar and DBT have helped save the government around ₹1.2 trillion since 2014.

Enhancing Financial Inclusion and Empowering Citizens Economically

Indicators

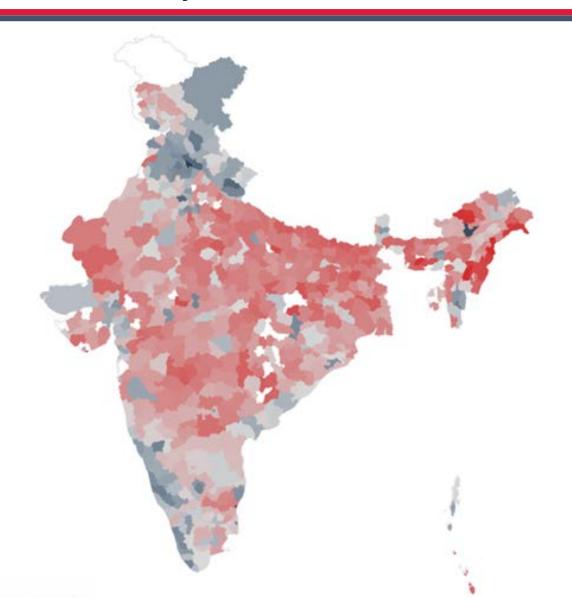
Bank Branches

Bank Accounts

Credit to Deposit ratio

MSME Clusters

The map shows that there are significant differences across the Indian districts.



Social Progress Framework

Basic Human Needs

Nutrition and Basic Medical Care

Do people have enough food to eat and are they receiving basic medical care?

Water and Sanitation

Can people drink water and keep themselves clean without getting sick?

Shelter

Do people have adequate housing with basic utilities?

Personal Safety

Are people able to feel safe?

Foundations of Wellbeing

Access to Basic Knowledge

Do people have the educational foundations to improve their lives?

Access to Information and Communications

Can people freely access ideas and information from anywhere in the world?

Health and Wellness

Do people live long and healthy lives?

Environmental Quality

Is this society using its resources so they will be available to future generations?

Opportunity

Personal Rights

Are people free of restrictions on their rights?

Personal Freedom and Choice

Are people free of restrictions on their personal decisions?

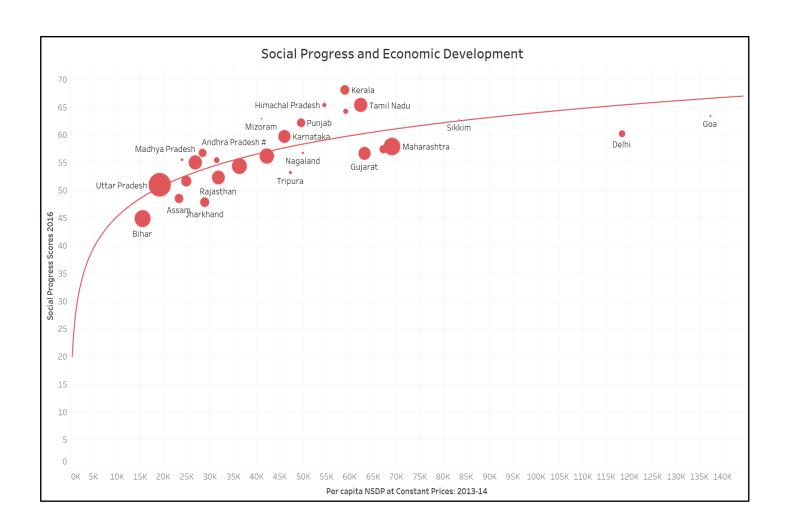
Tolerance and Inclusion

Is no one excluded from the opportunity to be a contributing member of society?

Access to Advanced Education

Do people have the opportunity to achieve high levels of education?

Social Progress and Economic Development



First, there is a positive and strong relationship between NSDP (Net State Domestic Product) per capita and the Social Progress Index.

For instance, Bihar with a per capita NSDP of 15,506 scores 44.89 on the Social Progress Index, States of India. On the other hand, Goa with NSDP per capita of 137,401 has a Social Progress Index score of 63.39. At an aggregate level, a one percent increase in NSDP per capita is associated with a 0.08-point increase in Social Progress Index score.

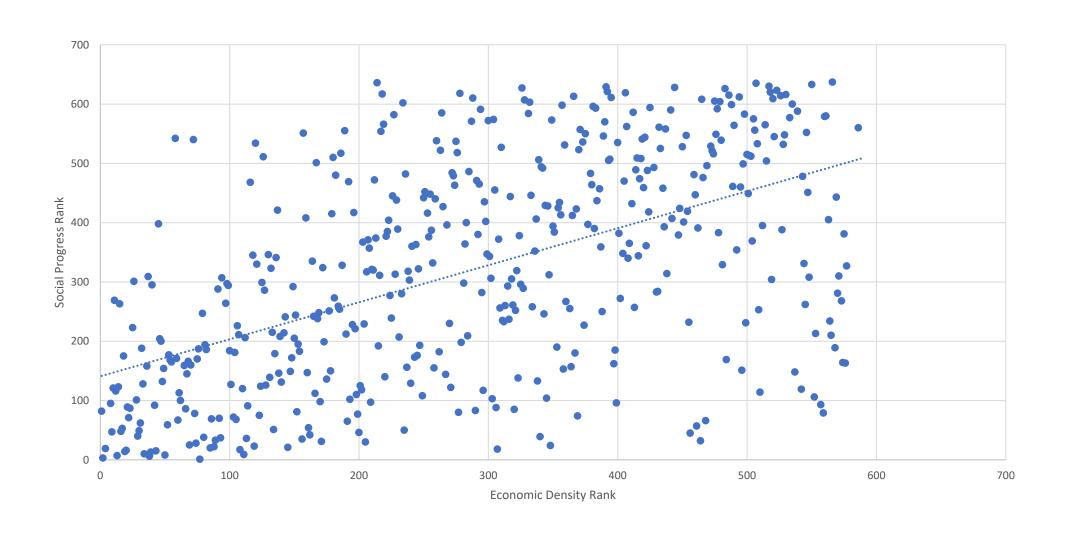
Second, the relationship between social progress and NSDP (economic development) is not linear. At lower levels of income, a small change in NSDP leads to great advancements in social progress scores. However, as income levels rise, the rate of change slows.

Third, despite the correlation between NSDP per capita and the Social Progress Index, a considerable amount of variability in social progress is observed among states with comparable levels of NSDP per capita. Hence, economic performance alone does not fully explain social progress. This fact, which was empirically established by the Global Social Progress Index holds true for the Indian states as well.

The model has an R-squared value of 0.54 i.e. only 54% of the changes in social progress can be explained by the NSDP per capita.

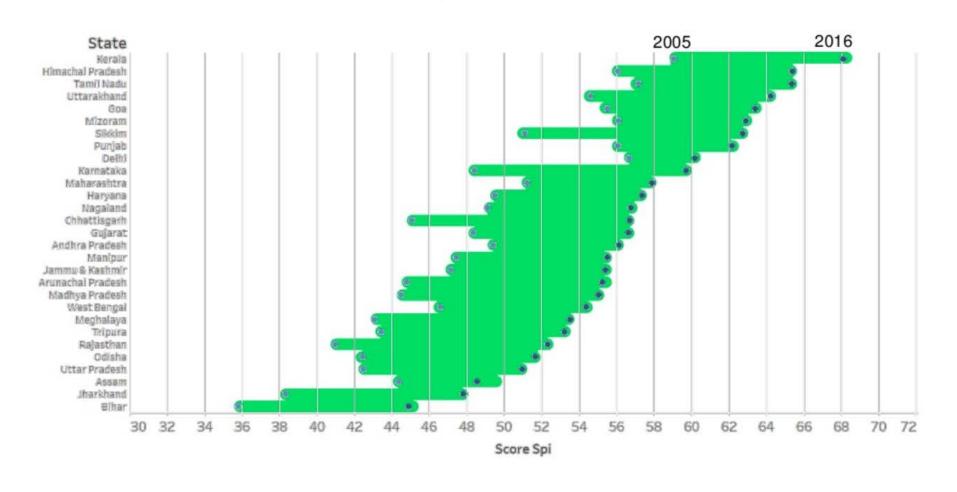
Social Progress and Economic Development

District Level Relationship



How Social Progress has improved over the years

Social Progress 2005-2016

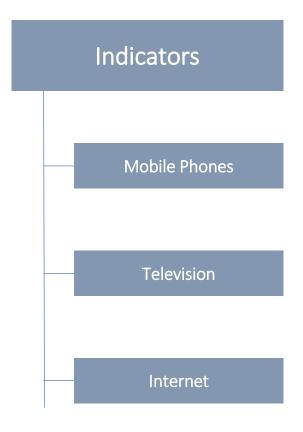


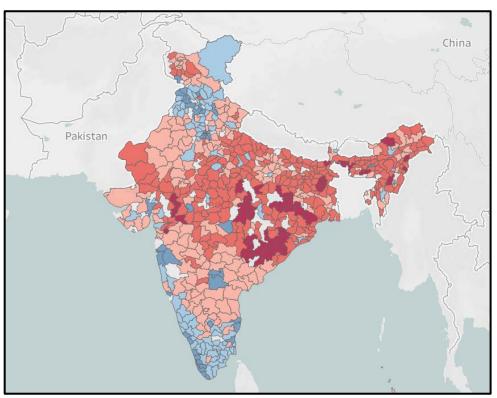
Social Progress Scorecard

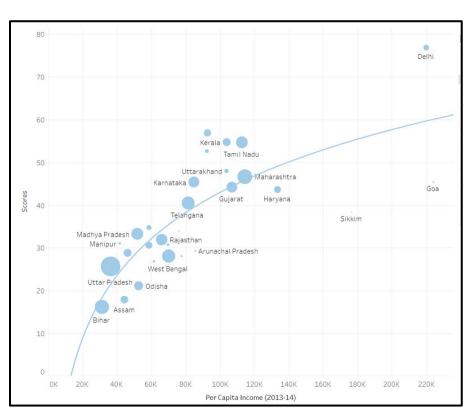
Kerala Social Progress Index 68.09 Gross Domestic Pro.. 58961 Score Score Score Foundations of **Basic Human Needs** 73.78 65.42 Opportunity 65.08 Wellbeing Nutrition and Basic Medic.. 74... Access to Basic Knowledge 87.32 Personal Rights 60.7 Human Trafficking 90.46 Children under 5 years who are Gender parity underweight Judiciary 82.29 Gross secondary enrolment 100 54.36 Children under 5 years with anaemia Property Rights 26.5 87.23 84.21 Infant Mortality Rate Net primary enrolment 75.16 Personal Freedom and 87.47 Maternal Mortality Rate 93.87 Choice Access to Information and 54.7 Communications Child Labour 96.72 Water and Sanitation 79... Internet 35.01 Corruption 94.81 Diarrhea 88.21 News 12.44 Early Marriage 88.34 Drinking water covered habitations 14.8 100 Family Planning 61.73 Improved water source 90.24 TV 74.48 Rural Sanitation 100 Inclusion 58.76 Health and Wellness 62.97 Typhoid 99.58 Child Sex Ratio 98.48 Shelter 75.83 Financial Inclusion - Bank Branches 36.15 93.33 Financial Inclusion - Women 68.25 Life expectancy at 60 80.49 93.76 Electricity 35.31 Obesity Female 8.25 Housing Shortages 97.69 Scheduled Tribe Enrolment, higher educat.. 72.55 Obesity Male 20.66 Power Deficit 89.05 34.22 Women in Panchyati Raj Institutions Respiratory infections Pucca Houses 54.77 66.32 Access to Advanced Personal Safety 64.98 **Environmental Quality** 56.68 53.37 Education Crimes against women 70.89 Forest cover 18.61 Colleges (UGC) Murder Crimes 91.09 Land Degradation 85.84 Female Graduates 100 55.83 Road Deaths Renewable energy 60 Gross Enrolment Ratio - Higher Education 40.32 Violent Crimes Water withdrawals Technical Institutes Key Strengths and Weaknesses are relative to 10 states of similar GDP per capita: Uttarakhand, Overperforming Tamil Nadu, Gujarat, Himachal Pradesh, Haryana, Nagaland, Punjab, Maharashtra, Tripura, Performing within expected range Karnataka

Underperforming

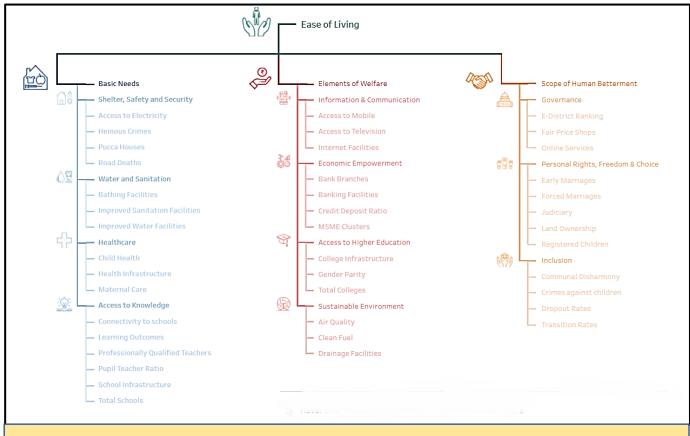
Access to Information & Communication and Economic Development



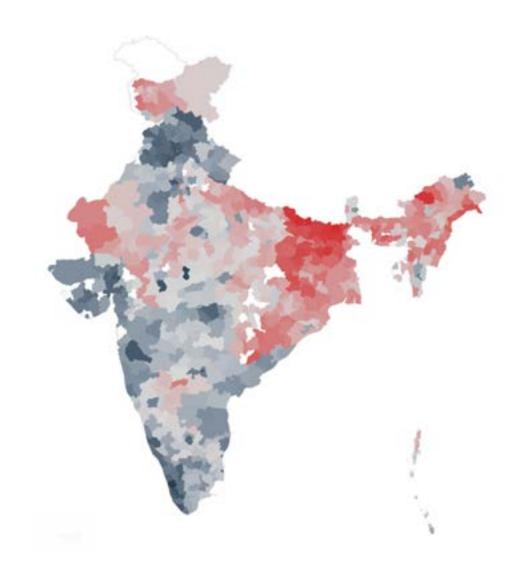




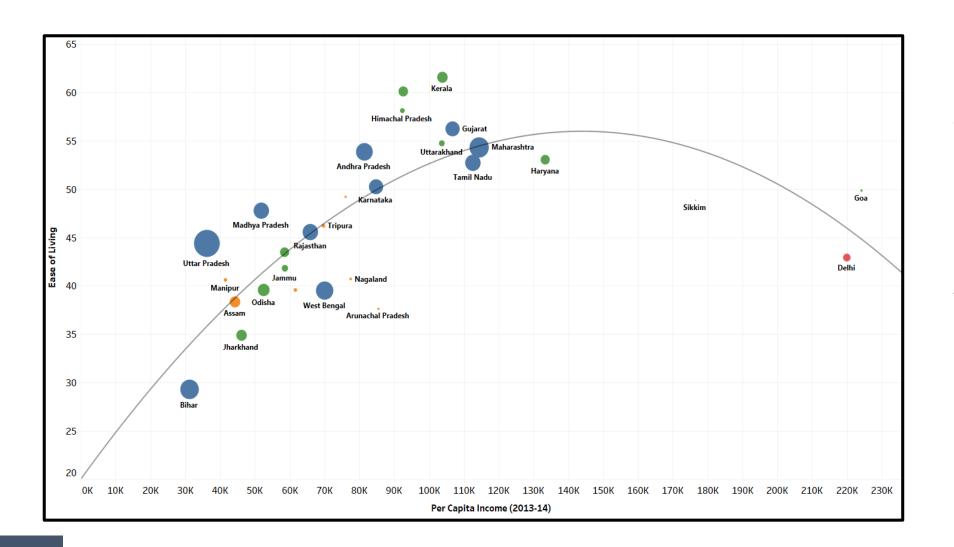
Measuring Ease of Living across Indian Districts



The framework captures Ease of Living by looking at three main pillars: Basic Needs, Elements of Welfare and Scope of Human Betterment.



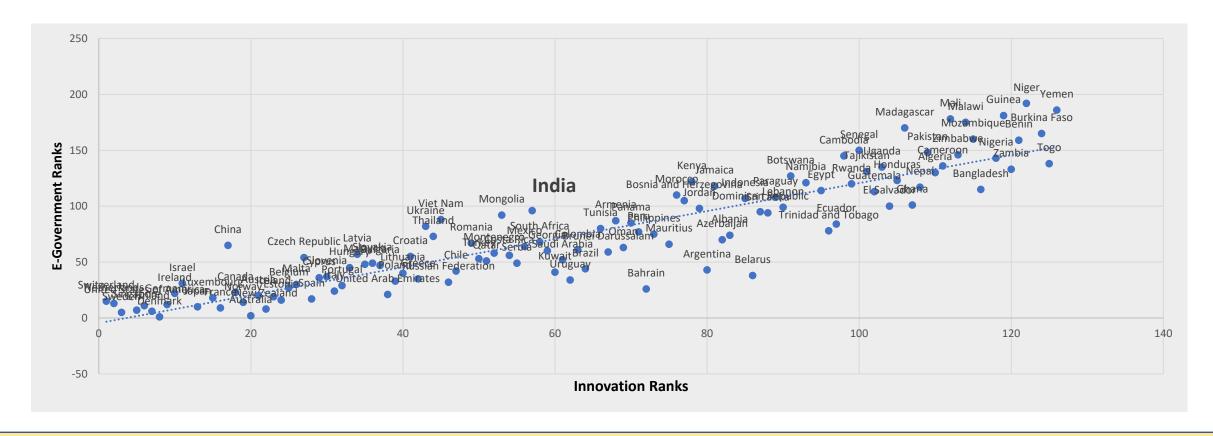
Ease of Living and Per Capita Income



One, there exists a complex nonlinear relationship between ease of living and per capita GDP. Therefore, the impact of economic development on the ease of living will depend on where the region is placed.

Second, the linear effect parameter is positive while the quadratic effect parameter is negative. This shows that if one is at a lower level of economic development, investing in economic wellbeing will translate into social wellbeing. However, after the cut-off is reached higher economic development will lead to a fall in the ease of living.

E-Governance and Innovation

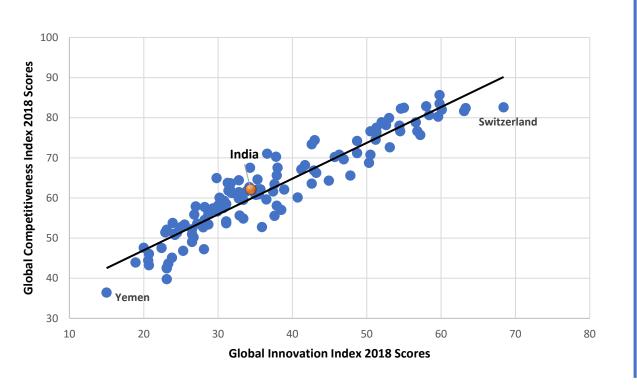


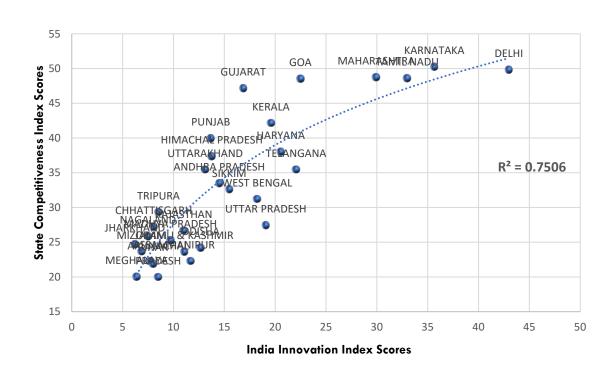
The enhanced efficiency in service delivery due to e-governance initiatives makes the micro-economic environment of the country conducive for business activity.

The increase in business activity enhances the innovative capacity and makes the nations more competitive.

Innovation and Competitiveness

Global and State Level Relationship

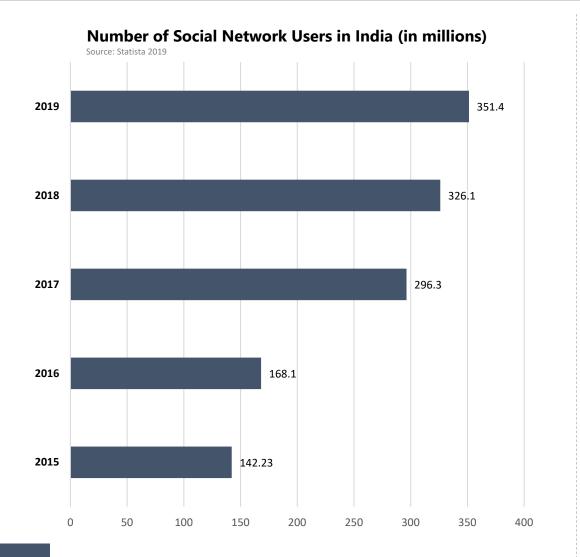




When firms innovate, they derive prosperity by creating value adding products through realization of the resources. This ability to innovate increases the productivity and in turn enhances the competitiveness. So, innovation should be considered as the basis of creating prosperity.

Social Media Growth in India

The Problem of Fake News





260 million users



78 million users



200 million users



35 million users

Creative Economy

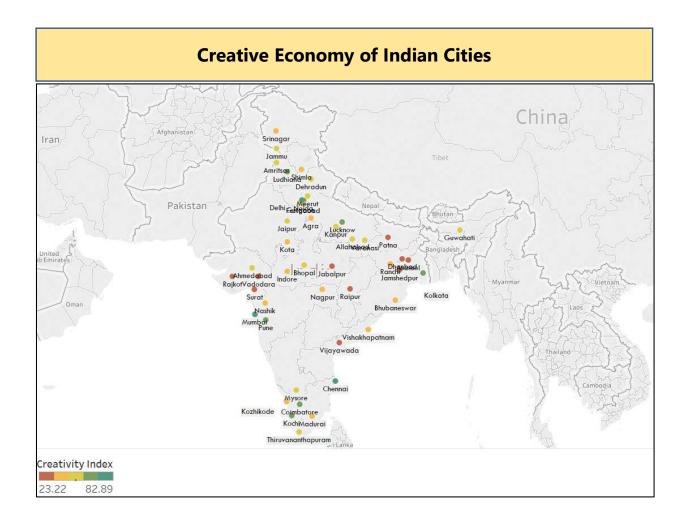
Technology, Talent and Tolerance

Technology, Talent, and Tolerance are the three most crucial factors that are needed to explain the rise and fall of cities. A confluence of all these 3Ts of economic development determines the economic potential and capability of cities to attract and retain the Creative Class.

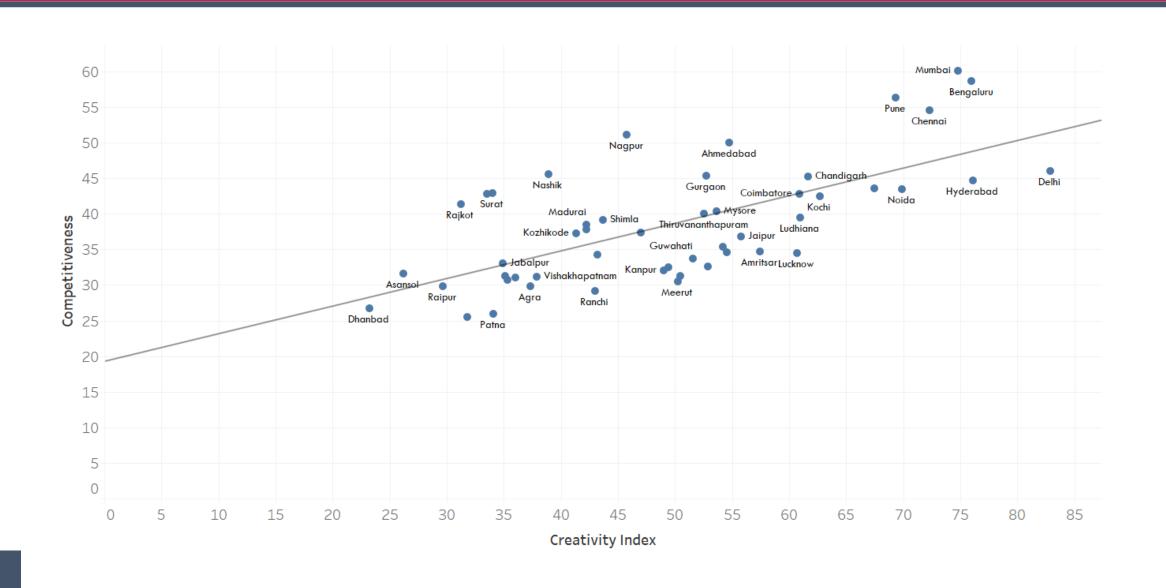
Technology is a critical component that a city needs to have in place for achieving economic growth and prosperity. It improves the competitiveness of a region by addressing societal needs in an efficient, cost-effective manner. Robert Solow and Trevor Swan showed in their Nobel Prize-winning work how varying rates of technological progress could explain the differences in the standard of living between different countries.

Talent is another crucial element that determines regional development. Talented individuals generate innovative ideas that lead to the development of technologies, which stimulate economic growth. Apart from investing in people to develop talent, cities need to attract and retain talent as well to maintain a competitive edge.

Tolerance of diverse group of people is imperative for the development of cities. An openness to diversity can provide an economic stimulus to nations, regions, and cities due to low entry barriers for talented individuals. It boosts the ability of nations and regions to mobilize their creative capacities and compete for creative talent, i.e. the more tolerant or open a country or region is, the more talent it is able to mobilize and attract. Unfortunately, tolerance is nearly absent from conventional economic models.



Competitiveness and Creative Economy



DOES LACK OF TRUST UNDERMINE COMPETITIVENESS?

Factor Conditions

- Trust is critical in factor markets for appropriate resource allocation.
- Rent seeking reduces trust and creates an atmosphere of corruption.
- Inadequate/arbitrary policy design leads to erosion of trust.
- Risk of the market is in the form of trust that the goods and services produces will be consumed.

Context for Firms Strategy And Rivalry

- Lower level of trust in market competition leads to collusion and illegal cartels as well as corruption.
- Low trust also results in negative perception of the regulators.
- Trust in regulators and rule of law also critical for smooth functioning.
- Independent regulators critical for institutional trust.

Related, Supporting Industries And Institutions

- Lower level of trust in institutions undermines the rule of law.
- Low level of trust leads to non sharing of know how resulting in lesser network externalities of agglomerations.
- Trust in institutions undermined when they harass companies.
- Vicious cycle also leads to poor quality services as nobody is willing to provide them in an over-regulated economy.

Demand Conditions

- Quality, price and differentiation are the main considerations essential for the consumer to trust the producer.
- If the consumer does not trust the producer sale may not happen.
- Effect is a slowing down economy with low level of consumption and investments.
- Safeguards in the economy include quality certifying institutions as well as branding of the product.

Digital Tools

Boon or Bane for democracy?



Digital Communication Technologies

were supposed to be a boon for democracy



A discussion platform

that cannot be influenced by authoritarian powers



Direct and Unfiltered

access to information impacts quality of public deliberation



Inexpensive platform

for leaders to engage with citizens

Examples include downfall of oppressive regimes in Libya, Tunisia and Egypt

However, during the last decade, negative aspects of digital tools have become apparent. Democratic processes are being influenced in three ways.

Spreading **Fake News** by conducting disinformation campaigns.

Examples: Bots and Sock - puppets

Conducting **Cyber Attacks** on government's and political party's data

Examples: Leaking data of Emanuel Macron two days before 2017 French Presidential elections

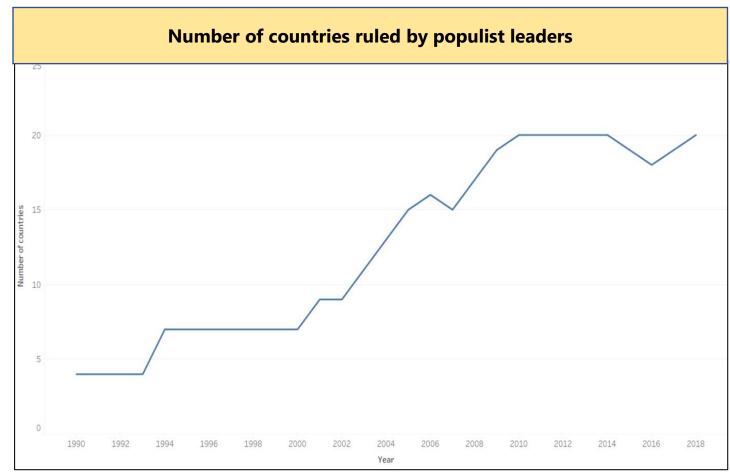
Using **Big data** and micro targeting techniques to disseminate messages

Example: Brexit

The Leave party was assisted by companies in micro-targeting advertisement

The best way to tackle this challenge is that greater access to information must be accompanied by digital literacy programs to educate citizens how to discern genuine from fake news.

The Rise of Populism



Source: Kyle, J., & Gultchin, L. (2018). Populist in Power Around the World

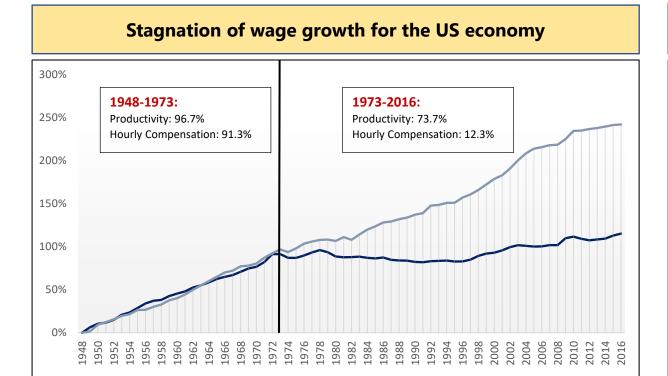
- We can trace the origin of the term populism back to agrarian protests in the late 1800s in the United States and Russia.
- In the early 1900s, the idea spread its footprint in Latin America, starting with Brazilian leader Getúlio Vargas assuming power in 1930.
- Next door to Brazil, populism also fueled the political movement that developed around Argentina's Carlos Menem. Yet, until the 2000s, populism was a limited phenomenon.
- The recent evidence of populism we see in the headlines is not unexpected; rather, it has been building up for the last two decades. Since 2000 the number of populist leaders has more than doubled.

The Rise of Populism

Reasons

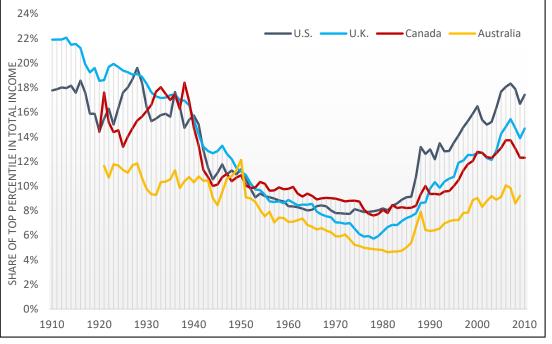
The world is moving away from from globalization towards individually stronger nation-states, and the rise of populist parties, a sign of a dynamic democracy, is a product of this movement.

We can trace the factors driving this shift back to the decades of building resentment among the masses.



Hourly compensation ——Productivity





Brexit

Equation:

$$L_{la} = \beta_1^* MS_{la} + \beta_2^* Perception_{la} + \beta_3^* Education_{la} + \beta_4^* Age_{la} + e$$

where,
L is the dependent variables that shows the share of leave votes;
MS is the migration shock;
Perception is the anti-EU sentiment;
Education is the percentage of population with Level 4 or more qualification;
Age is the percentage of population within the 18-29 age bracket.

The model together explains **90** percent of the variation in the leave votes.

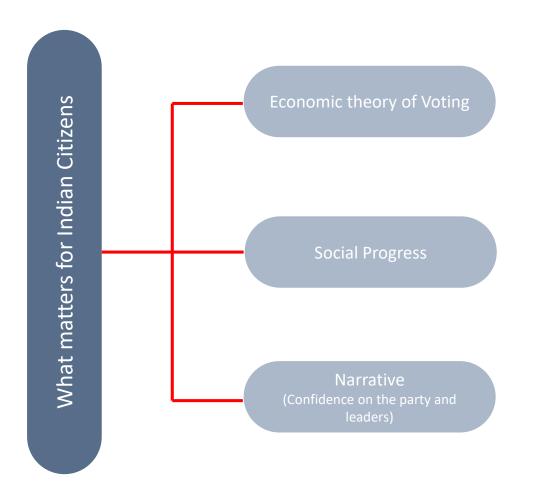
Variable	Relationship with Leave votes	Coefficient	p – Value
Migration Shock	Positive	0.006	0.001
Perception (Anti-EU sentiment)	Positive	0.695	0.000
Education (Level 4 or more)	Negative	-0.603	0.000
Age (18-29)	Negative	-0.081	0.079

Insights:

Immigration might have influenced the leave vote in two ways.

- First, by creating resentment towards the European integration. There is vast literature that suggests that if citizens feel their national identity is being threatened by the integration, they will vote to leave to the European Union.
- Second, the influx of immigrants is associated with loss of jobs, especially for the unskilled population. This is captured in the model through the education indicator.

How Indian citizens vote



In India, good economics does not make good politics.

Analysis reveals a negative relationship between the growth rate of GDP per capita and the incumbent party getting re-elected, implying that in most cases despite higher growth incumbent does not get re-elected.

The analysis brings out that while casting their vote, people keep in mind two major social issues – inclusion and wellbeing.

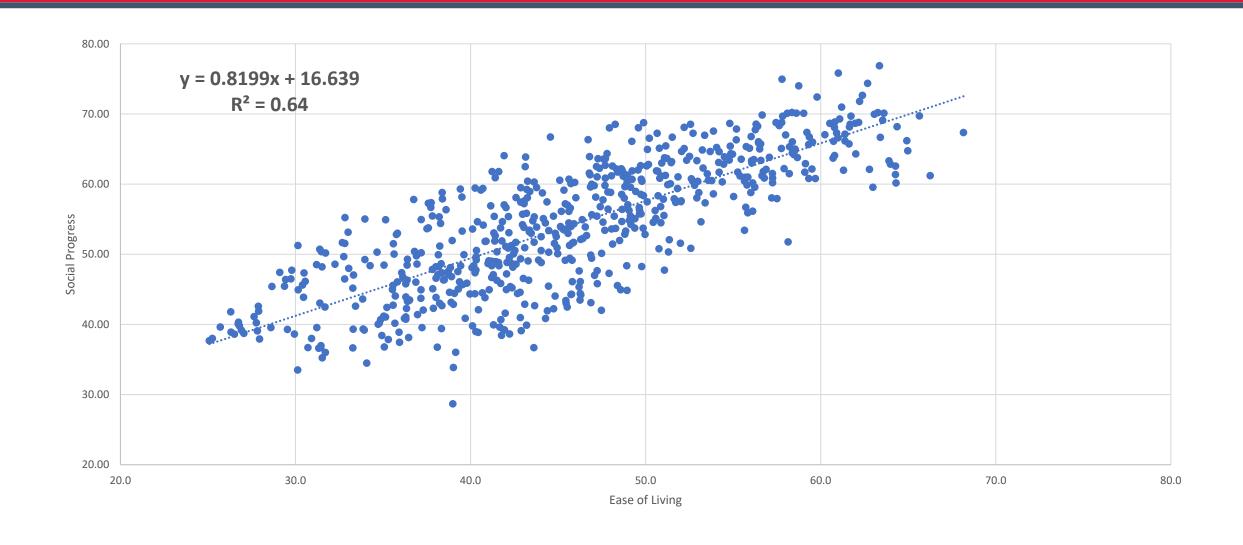
The second crucial factor which dominates the arena of decision making is the sentiment towards the government and the noteworthy role of media in shaping any political elections in the country.

Appendix

IMPACT OF TRUST ON THE VALUE CHAIN OF A FIRM

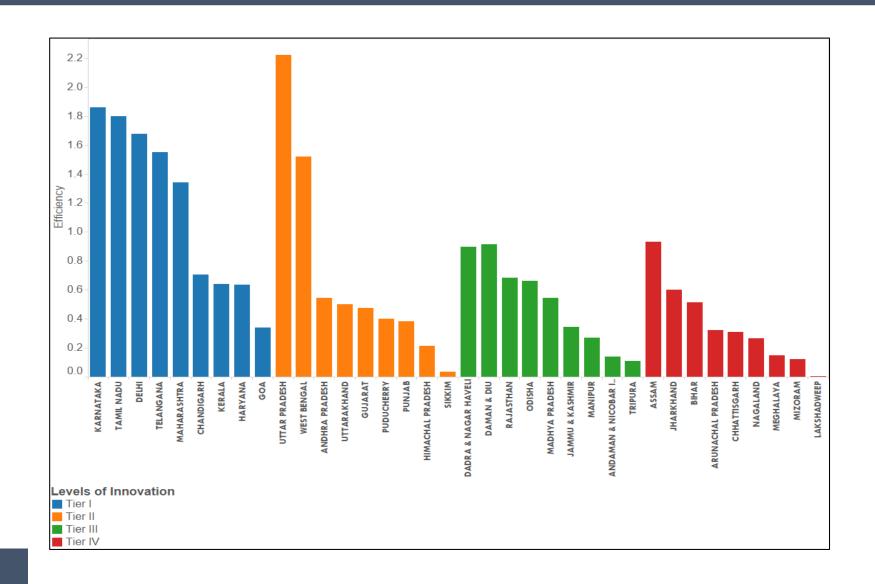
With lesser trust, sub-optimal level of support activity is observed both at the firm level and cluster level. Example of low technology adoption rates within small firms in India is a classic case in point. Firm Infrastructure Eg: Financing, Planning, Investor Relations **Human Resource Management** Eg: Recruiting, Training, Compensation System Support Activities **Technology Development** Eg: Product Design, Testing, Process Design **Procurement Eg: Components, Machinery** Trust issues can arise between Marketing & **After Sale** Outbound Inbound **Operations** primary and Sales Services Logistics Logistics (Eg: Assembly support functions (Eg: Sales (Eg: (Eg: Order (Eg: Data Components, - Ex R&D and Installation, Force, Collection, Fabrication. Processing, Promotion, Customer Warehousing) Marketing Service Branch Advertising, Support, Customer Operations) department of **Proposal** Repair) Access **Electrotherm** Writing) India **Primary Activities** Lack of trust results in interdepartmental/inter primary activity conflict and can result in longer lead times and sales cycles at minimum and complete shutdown of operations at maximum.

Ease of Living and Social Progress



India Innovation Index

Efficiency Score



Insights: India Innovation Index

- This graph examines the states' efficiency in leveraging its inputs for outputs.
- Karnataka, Tamil Nadu Delhi, Telangana, Maharashtra, Uttar Pradesh and West Bengal are the most efficient states in the country with efficiency ratio above 1.

Cities

The Drivers of Innovation

Urbanisation 2001 2030 590 million 590 million



More than **70 percent** of India's GDP will be generated by **urban areas** by 2020

Therefore, cities should lead the way. The first step should be the measurement of the current indicators.

Ease of Living Index

Municipal Performance Index

Ease of Living: Cities

lity of Life	Economic-Ability	Sustainability
lucation	Level of Economic Development	Environment
ousehold expenditure on education	Traded Clusters	Water Quality
teracy Rate		Total Tree Cover
upil-Teacher Ratio	Economic Opportunities	Households using clean fuel for cooking
rop Out Rate	Cluster Strength	Hazardous waste generation
ccess to digital education	Credit Availability	Air quality index:
rofessionally Trained Teachers	Number of leaderston Control / Still Development and an	$a.~{\sf SO}_2$
ation Achievement Survey Score	Number of Incubation Centres / Skill Development centres	b. NO ₂
	Gini Coefficient	c. PM10
ealth ealth	the state of the s	
ousehold expenditure on health	Inequality index based on consumption expenditure	Green Spaces and Buildings
vailability of Healthacre Professionals		Availability of Green Spaces
ccredited public health facilities		
		Does the city incentivise green buildings? (Y/N)
vailability of Hospital Beds		Green buildings in the city
revalance of Water borne Diseases		
revalance of Vector borne Diseases		Energy Consumption
		Energy Requirement vs Energy Supplied
ousing and Shelter		Energy generated from renewable sources
ouseholds with electrical connections		Number of Energy Parks
verage length of electrical interruptions		
eneficiaries Under PMAY		City Resilience
lum Population		City Resilience
ium ropulation		Has the city implemented local disaster reduction strategies? (Y/N)
ASH and SWM		
Vater Supplied to Households		Number of deaths and directly affected persons attributed to disasters
ouseholds with piped water supply		
wachh Survekshan score		
mount of waste water treated		
onnection to Sewerage Network		
officerion to Sewerage Network		
lobility		
vailability of public transport		
ransport related fatalities		
oad Infrastructure:		
Road Density		
Footpath Density		
afety and Security		
revalence of Violent Crime		
xtent of crime recorded against women		
xtent of crime recorded against children		
xtent of crime recorded against elderly		
ecreation		
vailability of Open Spaces		
vailability of Recreation Facilities		
randomy of Recreation Facilities		

Municipal Performance Index

·	E.	70" 1 1	m ·	0
ervices	Finance	Technology	Planning	Governance
Education	Revenue Management	Digital Governance	Plan Preperation	Transparency and Accountability
Vacancy of Teachers	Own Revenue vs Total Revenue	e-Governance Initiatives	Development Plan	Disclosure of Assets
Pupil-Teacher Ratio	Tax Revenue vs Own Revenue	Command and Control System	Plan on GIS Platform	Budget Publication
Expenditure	T. C. F.W.	XI 1 C . 1	m ' 1 25 m	
	Tax Coverage Efficiency	Number of e-tenders Value of e-tenders	Planning by Town Planners	Publication of Performance Reports
	Properties Mapped on GIS	value of e-tenders	Town Planning Schemes	Environmental Status Report
Health	Tax Collection Efficiency	Open Data Policy		Corruption Cases Against Employees
Primary Healthcare Institutions	Review of Property Tax	Presence of CDO	Plan Implementation	
Vacancy of Doctors	Last Revision	City-data Alliance	Land-titling Law	Human Resource
Expenditure	Accounting System	Presence on Open Data Portal	Land-pooling Law	Adequacy of ULB staff
Community Healthcare Workers	Alternate Sources of Financing		Single-Window Clearance	Leadership Stability
	Budget Efficiency	Digital Access	Green Buildings	Gender Equality
Water and Wastewater		Internet Access		Average Tenure of Mayor
Households with piped connection	Expenditure Management	Usage	Plan Enforcement	Direct Election of Mayor
Water Supplied	Central Grant Expenditure Efficiency		Plan Violations	
Wastewater Treatment	State Grant Expenditure Efficiency	Digital Literacy	Plan Efficiency	Participation
Storm Water Drainage	Capital Expenditure vs Total Exp	Digital Literacy Programmes		Voter Turnout
Sewerage Network	Establishment Exp vs Total Exp	Number of Centres		Local Representation
	Salary Expenses vs Total Own Rev	Number of People Trained		Community Involvement
SWM & Sanitation	Preperation of Budget Estimate			
Garbage Collection	Capital Expenditure per capita			Effectiveness
Street Cleanliness	Establishment Expenditure per capita			Citizen Charter
Waste Disposal	Establishment Expenditure per capita			Establishment Exp per Employee
Waste Treatment	Fiscal Responsibility			Capacity Building
Sewage Treatment Capacity	Participatory Budgeting			Presence of Ombudsman
Household Sewer Connection	Budget Variance			
	External Audit			
Registrations and Permits	Data Sharing			
Registration Efficiency	Internal Audit			
Online Registration	Publication of Audits			
Ease of Obtaining Permits				
Online Registration of Permits	Fiscal Decentralisation			
Number of licenses awarded	Tax Collection Powers			
Online Registration of Licenses	Borrowing Powers			
	Credit Rating			
nfrastructure				
Loads with Street Lights				
treet Lights with LEDs				
Expenditure on Road Maintenance				
Road Density				
Footpath Density Community Services				
Jilliumey Services				